# Development and Expansion of the Leeds Anticoagulant Service

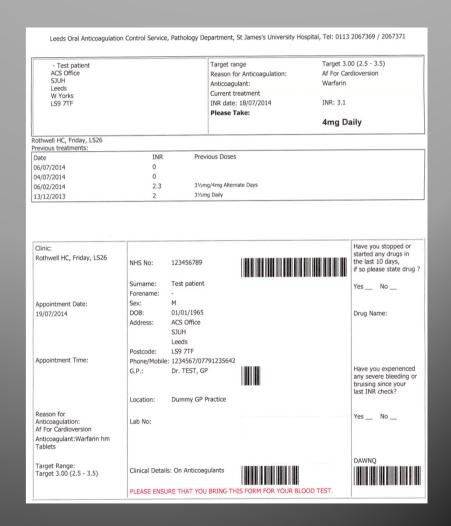
(...or stealing ideas from Blackpool and Northumbria) Brad Dickinson Chief BMS, Leeds ACS

# Leeds Anticoagulant Service

- "Wafrin Clinic"
- Established 1996 Seacroft Hospital DAWN purchased

- ▶ 1999 Home Visit service started
  - 1170 visits for year
- Community clinic expansion
  - 20 community sites
  - 3 Hospital sites
  - 43,875 doses for year
- BMS led with a full time clinician
  - Complex cases
  - Vit K and Tinz
  - Prescribing

- > 2007
  - NPSA indicators
  - Change in working practices
  - Changed from Yellow books to Report Forms
- **2008** 
  - Centralisation of Pathology Services
- **2010** 
  - Clinician retired



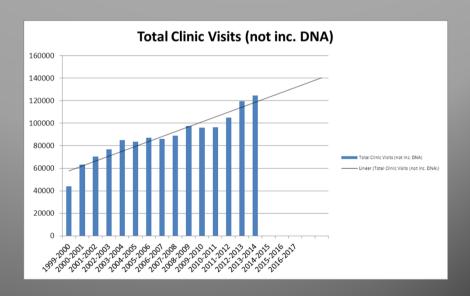
- New Blood
- ConsultantHaematologist
  - Dr Lishel Horn
- Consultant Clinical Pharmacist
  - Mrs Katherine Stirling
- Chief Biomedical Scientist
  - Yours truly

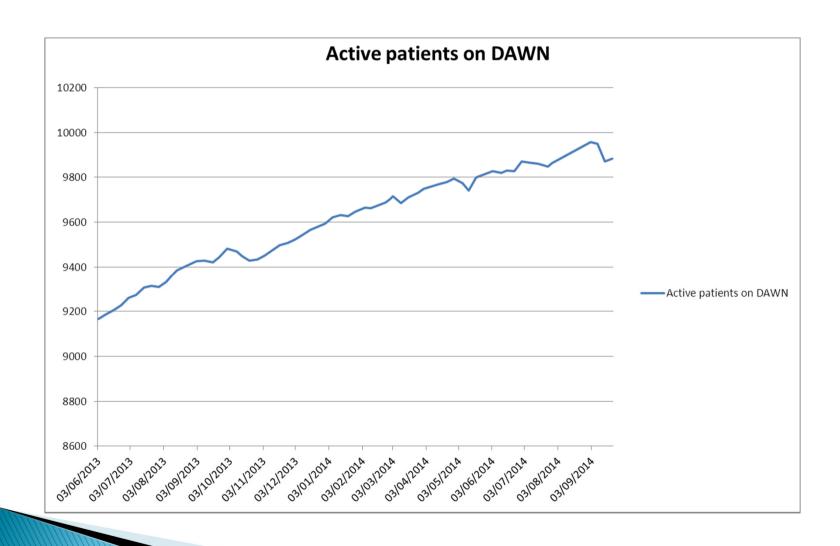
- July 2012
  - Initial stakeholder meeting
  - Leeds PCT and GP representatives
- September 2012
  - Internal service improvement
  - MfS
  - PoCT in Hospital clinics
- December 2012
  - Risk analysis by PCT

- Visits to other sites
  - Blackpool ADAS
  - Wansbeck ACS
  - Nottingham ACS
- Service models appraisal
  - "What ideas can we nick adapt?"
  - Good working practices

- January 2014
  - Investigation into alternative technologies
  - NOAC clinic started
  - Meeting with Leeds West CCG
- Radical improvements
  - Equals a better service
- However...

- > 2013-2014
  - Around 125,000 INR and doses
- Community Clinics
  - 22 Community clinic
  - 109,000 INR and doses
- Staffing issues
- Referrals move faster than the NHS





#### **Barriers**

- Recruitment
  - Justification
  - Time
- Pathology Managed Service Contract
  - April 2013, April 2014, June2014, September 2014
  - November 2014?
- IT issues
  - Connectivity, Networking, New Pathways

#### **Barriers**

- Estates and Facilities
  - More room required in community sites
  - Hub location to be established
  - Space for fleet and patients
  - Convenient locations

#### **Enablers**

- Leeds West CCG keen to support service
  - Risk assessment data
  - Service record
  - Outcomes based service specification
- Experience and expertise
- Pathology managed service contract...eventually
- GRASP-AF and NICE guidelines

#### **Enablers**

- Clinical leadership
  - Dr Lishel Horn, Katherine Stirling
- Dedicated staffing
  - My marvellous team
- Our unerring enthusiasm and dogged determination

- Hospital Clinics
  - 6 Sessions over 3 sites, plus one complex case clinic
  - PoCT fingerprick testing
  - Manual result input
  - Clinical pharmacists, Clinical assistant, Pharmacy Technicians

- Community Clinics
  - 22 clinics over 21 sites across Leeds
  - Mornings only
  - Venous sampling, laboratory testing
  - Electronic transfer of results
  - Electronic relay of INR, Dose, Appointment to GP and EPR

- Community Clinics
  - 3 to 5 dosing staff, 500–600 INRs per day
  - 14:00 17:00
  - Dose report returned to patient by first class post
  - Patients telephoned:
    - out-of-range, interacting drugs, bleeding bruising
  - INR > 8.0 requested to attend hospital for Vit K

- Home Visits
  - Approx 200 visits per week
  - Arranged by postcode
  - Venepuncture
  - Sent to lab via GP surgeries
  - May take over 24 hours to return results

# Service Reconfiguration

- What it will look like
  - Hub and spoke model
  - Real time dosing and return
- 3 Key Areas
  - Hospital / Hub
  - Community
  - Home Visits

# Service Reconfiguration

- Hospital clinics
  - Hub based
  - Additional capacity
- Community
  - 30 to 45 sessions per week, 100 patients
  - Dosing staff, support workers, prescriber/PGD
  - Mornings and afternoon sessions
  - Capillary testing
  - Vit K / tinz in clinic

# Service Reconfiguration

- Home Visits
  - Additional capacity
  - PoCT testing
  - Direct contact to hub
  - Nurse available for triage / intervention
  - Parity of service

# Moving Forward

- Project Board
  - Meet monthly
- Workstreams
  - 8 workstreams
- Potential partnerships
  - Joint working
  - Project management

#### Workstreams

- Staffing and Delivery
- Facilities and Estate
- Costing and Tariff
- Training and Development
- Patient Engagement
- Service Management
- Domiciliary Visits
- IT and Connectivity

#### What Next?

- Implementation by April 2015
- Pulling together workstream goals
- IT and Connectivity
- Locations to work
- Recruitment of Staff
- Update next year?

# Acknowledgements

- Leeds Teaching Hospitals
- Leeds West CCG
- Blackpool ADAS
- Wansbeck ACS
- Nottingham ACS